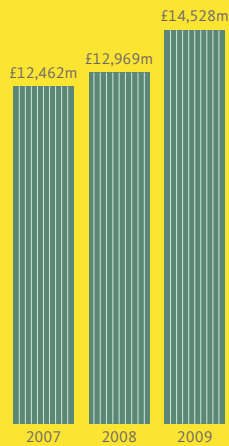


Financial highlights

£14.5bn

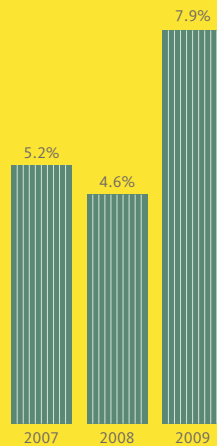
Group turnover
2008: £13bn **+12%**



Group turnover grew 12%, due to industry leading like-for-like store sales growth and strong fuel sales.

+7.9%

Like-for-like sales (ex-fuel)
2008: **+4.6%**



Like-for-like sales, the measure of growth in existing stores, increased by 7.9%.

£636m

Underlying profit
2008: £563m **+13%**



Underlying profit before tax increased by 13%, driven by the strong like-for-like sales performance and ongoing delivery of the Optimisation Plan.

£642m

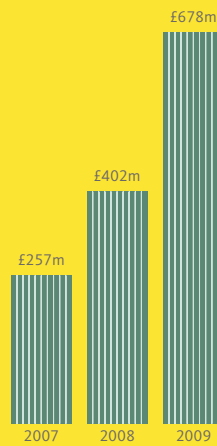
Net debt
2008: £543m **+£99m**



Net debt has only slightly increased in the year despite increased capital investment of £678m.

£678m

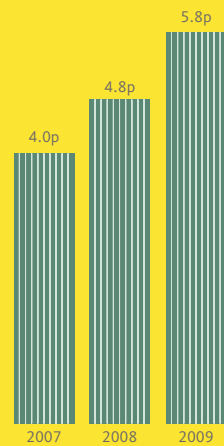
Capital expenditure
2008: £402m **+£276m**



Capital expenditure has increased, reflecting additional focus on growing the estate and supporting the Optimisation Plan.

5.8p

Total dividend
2008: 4.8p **+21%**



Total dividend for the year has increased 21%, making dividend cover 2.9 times.